

We are growing

Eisai Co., Ltd.

June 12, 2007

Safe Harbor Statement

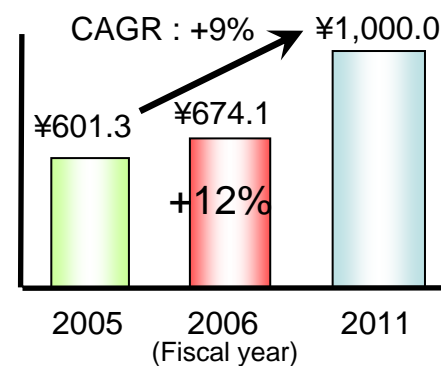
- Materials and information provided during this presentation may contain so-called “forward-looking statements.” These statements are based on current expectations, forecasts and assumptions that are subject to risks and uncertainties which could cause actual outcomes and results to differ materially from these statements.
- Risks and uncertainties include general industry and market conditions, and general domestic and international economic conditions such as interest rate and currency exchange fluctuations. Risks and uncertainties particularly apply with respect to product-related forward-looking statements. Product risks and uncertainties include, but are not limited to, technological advances and patents attained by competitors; challenges inherent in new product development, including completion of clinical trials; claims and concerns about product safety and efficacy; obtaining regulatory approvals; domestic and foreign healthcare reforms; trends toward managed care and healthcare cost containment; and governmental laws and regulations affecting domestic and foreign operations.
- Also, for products that are approved, there are manufacturing and marketing risks and uncertainties, which include, but are not limited to, inability to build production capacity to meet demand, unavailability of raw materials, and failure to gain market acceptance.
- The Company disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise.

FY2006 Consolidated Results

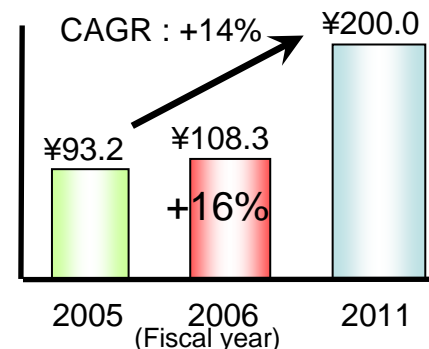
8th Consecutive Increase in Sales & 7th Consecutive Increase in Net Income

(billions of yen, %)

Net Sales



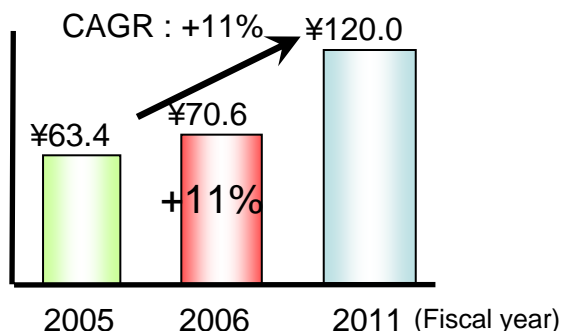
R&D Expenses



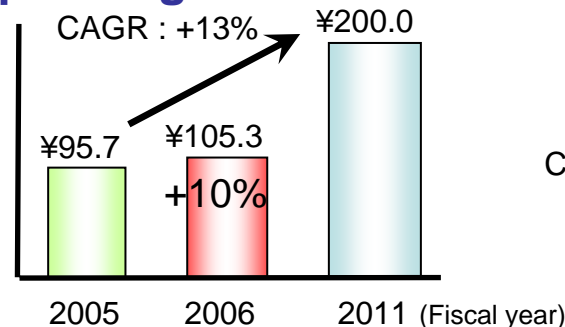
CAGR during Current Mid-term Plan (FY2006 – 2011)

| | FY2005 | | FY2006 | | | |
|------------------|---------|-------|--------------|-------|---------|--------|
| | Results | % | Results | % | YOY (%) | Change |
| Net Sales | 601.3 | 100.0 | 674.1 | 100.0 | 112 | 72.9 |
| Cost of Sales | 104.5 | 17.4 | 109.3 | 16.2 | 105 | 4.8 |
| Gross Profit | 496.7 | 82.6 | 564.8 | 83.8 | 114 | 68.1 |
| R&D Expenses | 93.2 | 15.5 | 108.3 | 16.1 | 116 | 15.0 |
| SG&A Expenses | 307.8 | 51.2 | 351.2 | 52.1 | 114 | 43.5 |
| Operating Income | 95.7 | 15.9 | 105.3 | 15.6 | 110 | 9.6 |
| Ordinary Income | 100.0 | 16.6 | 110.5 | 16.4 | 110 | 10.4 |
| Net Income | 63.4 | 10.5 | 70.6 | 10.5 | 111 | 7.2 |
| EPS (Yen) | 221.9 | - | 247.8 | - | 112 | 25.9 |

Net Income



Operating Income



Asset Value Increasing (1)

**STRONG GROWTH OF ARICEPT[®] (+29%)
AND ACIPHEX[®] / PARIET[®] (+13%)**

- The U.S. district court held that *Aciphex*[®] Composition Patent is effective until 2013
- *Aricept*[®] **full spectrum** indication for AD in U.S.
- **New formulation** projects get moving
 - Aricept-SR starting Ph. III
 - Aricept-PT starting Ph. I
 - Aciphex-ER starting Ph. III



Aricept[®] Strategy in the US Post Composition Patent Expire

(Nov. 2010)

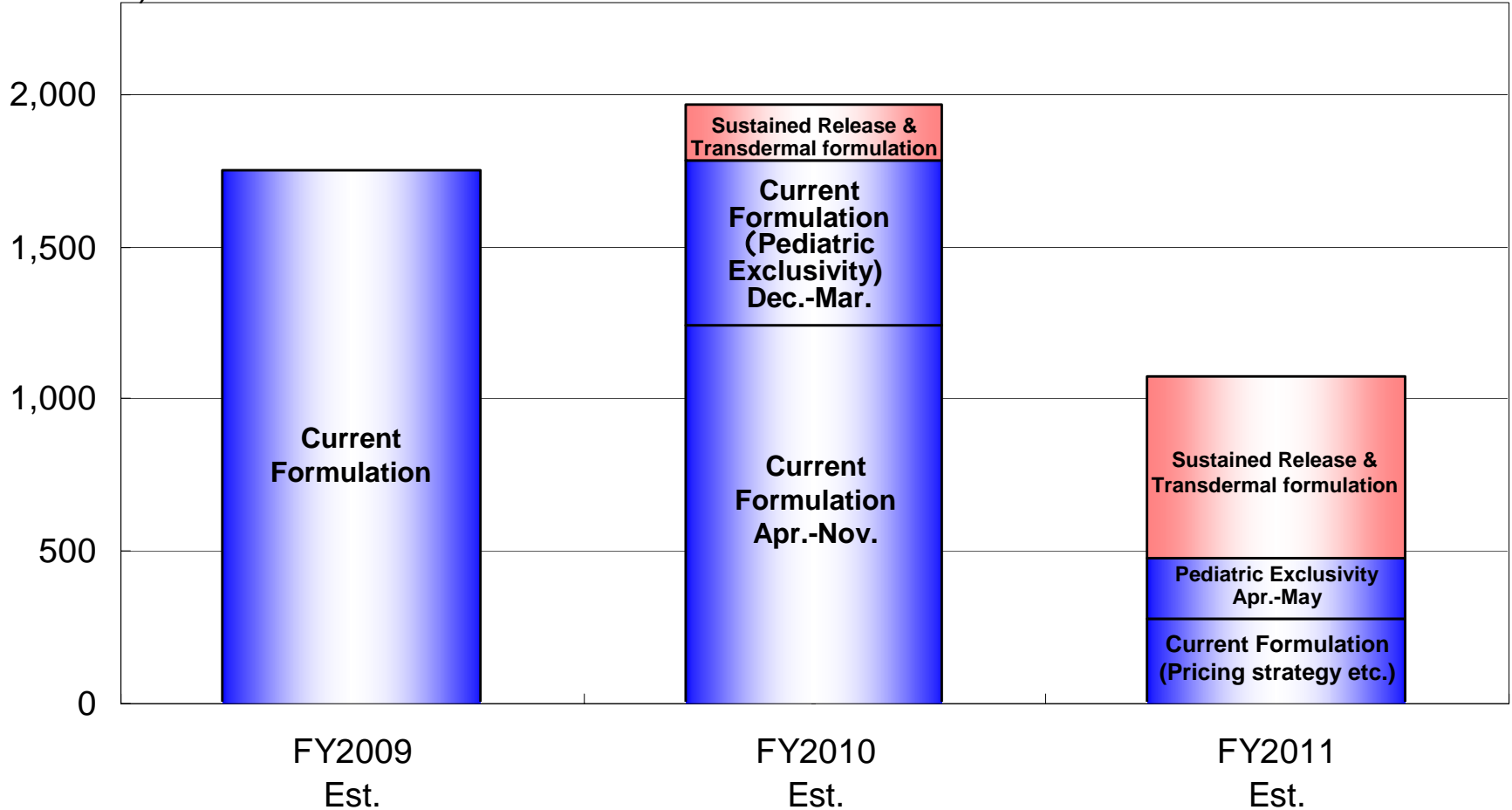
- Secure “Gold Standard Therapy” position in full spectrum of Alzheimer's Disease, from early to late stage
- Clinical benefits in pediatric population would bring exclusivity for 6 more months
- Enhance benefits of Aricept by developing new formulations to obtain extra data protection for 3 years
 - Sustained Release Tablet
 - Preparing Phase III study, NDA Target: FY2009
 - Transdermal Patch
 - Preparing for Phase I study, NDA Target: FY2009



US Aricept[®] Sales Plan

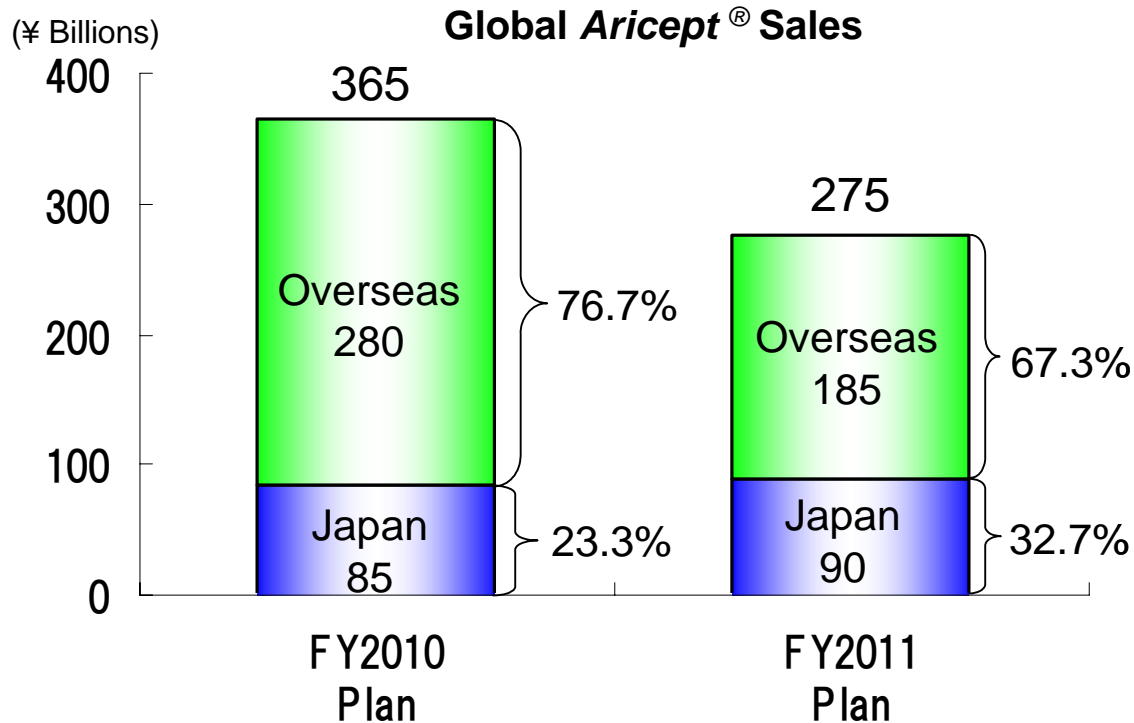
FY2011 Sales 55% of FY2010

(\$Millions)



Global Aricept® Sales and Consolidated P/L Plan

**Aricept® FY2011 Sales 75% of FY2010
Contribution of Growth in Japan, Europe and Asia**



Consolidated P/L Plan

(billions of yen,%)

| | FY2011 | | CAGR % |
|------------------|---------|-----|-----------|
| | Plan | % | |
| Net Sales | 1,000 | 100 | 9 |
| R&D Expenses | 200 | 20 | 14 |
| Operating Income | 200 | 20 | 13 |
| Net Income | 120 | 12 | 11 |
| EPS | 420 Yen | - | 11 |

CAGR during Current Mid-term Plan
(FY2006 – 2011)



Asset Value Increasing (2)

SMOOTH PROGRESS OF THREE PHASE III COMPOUNDS

- **E2007(perampanel)**: Three Phase III studies go well, Filing PD indication in **FY2007** Successful completion of POC for epilepsy
- **E7389(eribulin)**: Subpart H filing in **3Q FY2007** for 3rd line breast cancer
Other studies progressing; Full development for 3rd line & 2nd line breast cancer in Phase III, Prostate cancer in Phase II POC, Sarcoma in Phase II POC, Non-small cell lung cancer in Phase Ib
- **E5564(eritoran)**: Phase III for severe sepsis; sites opening progressively, Japanese sites start soon, filing in **FY2009** in US, EU & Japan

**E5555: Thrombin Receptor Antagonist
RESUMES PATIENTS ENROLLMENT TO Ph. II STUDY**



Asset Value Increasing (3)

ONCOLOGY BUSINESS LIFTOFF

- **Ligand** assets fit well;
Four products and Oncology specialists
- **Morphotek** provides Biologics R&D, Antibody Pipeline and various synergies with small molecule research teams
- **Fragmin** received new indication VTE for cancer patients
- **ASCO, '07**: Six presentations/reports
- Manufacturing investments continuing aggressively



Oncology Franchise

Small Molecule + Biologics = Diversity and Synergy
Approach to Tailor-made Therapy

| Approach Type | Product Name/Code | Description/Mode of Action | Clinical Stage |
|----------------------|---------------------------------|--|---|
| Supportive treatment | Fragmin [®] | Prevention of deep vein thrombosis in patients with cancer | Additional indication approved / Launched |
| Supportive treatment | Prialt [®] | Severe chronic pain agent | Launched |
| Cytotoxic | ONTAK [®] | CD25 positive cutaneous T-cell lymphoma (injection) | Launched |
| Cytostatic | Targretin [®] Capsules | Cutaneous T-cell lymphoma (oral) | Launched |
| Cytostatic | Targretin [®] Gel 1% | Cutaneous T-cell lymphoma (topical) | Launched |
| Cytostatic | Panretin [®] Gel 0.1% | AIDS-related Kaposi's sarcoma (topical) | Launched |
| Cytotoxic | E7389 | Microtubule growth suppressor | Subpart H submission preparation |
| Cytotoxic | E7070 | Cell cycle G1 phase targeting agent | Phase I |
| Cytotoxic | E7974 | Hemiasterlin type tubulin polymerization inhibitor | Phase I |
| Cytotoxic | E7107 | Novel anti-tumor agent derived from fermentation | Phase I preparation |
| Antiangiogenesis | E7820 | Alpha 2 integrin expression inhibitor | Phase I |
| Antiangiogenesis | E7080 | VEGF receptor tyrosine kinase inhibitor | Phase I |
| Monoclonal antibody | MORAb-003 | Ovarian Cancer, Anti-folate receptor α , mAb | Phase I/II |
| Monoclonal antibody | MORAb-009 | Pancreatic Cancer, Anti-mesothelin, mAb | Phase I |



Asset Value Increasing (4)

FOUR REGIONS WITH FOUR GROWTH STRATEGIES

US : Neurology and Oncology (FY06: +20%, CAGR : 10%)

EU : New Country Entry (+20%, CAGR : 21%)

Asia : China and India (+35%, CAGR : 21%)

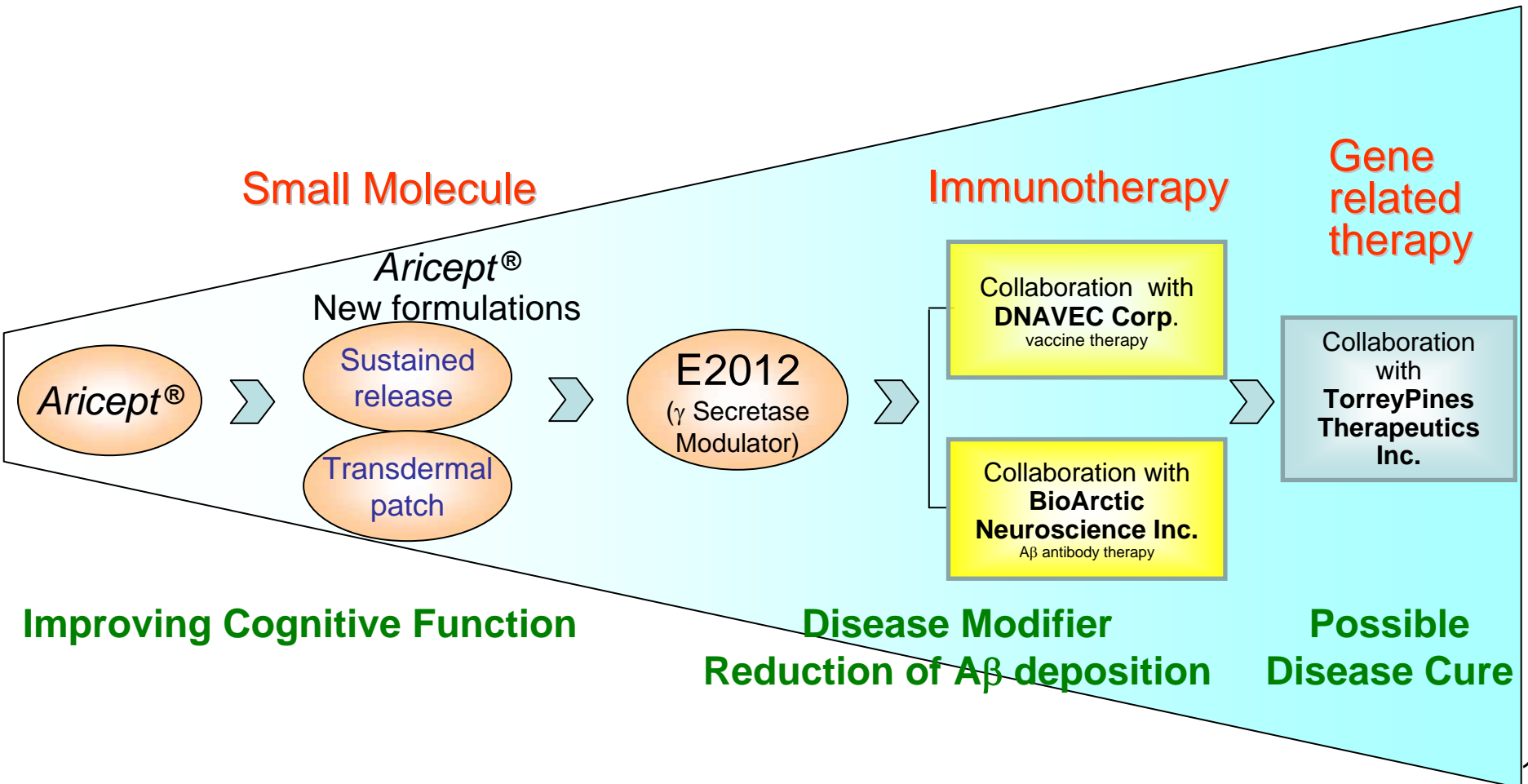
Japan : Prescription, OTC, Diagnosis, and Generic
Business increasingly integrated (+3%, CAGR : 4%)

FY06: Sales growth in FY2006 YOY
CAGR during Current Mid-term Plan (FY2006 – 2011)



Neurology Franchise(1)

Overview of Eisai's Approach to Alzheimer's Disease



Neurology Franchise(2)

Multiple targets based on AMPA receptor antagonism

E2007
perampanel

Parkinson's
Disease
Phase III
NDA FY2007

Epilepsy
Phase II
POC achieved

Migraine
Prophylaxis
Phase II

Multiple
Sclerosis
Phase II
in preparation



Enhancing Return to Shareholders

Target DPR: 50%, ROE: 16%, DOE: 8% & EPS: 420Yen in FY2011
(billions of yen, %)

| | FY2006 | | FY2007 | | |
|------------------|---------|-------|--------------|-------|-----|
| | Results | % | Forecast | % | YOY |
| Net Sales | 674.1 | 100.0 | 720.0 | 100.0 | 107 |
| Cost of Sales | 109.3 | 16.2 | 113.0 | 15.7 | 103 |
| Gross Profit | 564.8 | 83.8 | 607.0 | 84.3 | 107 |
| R&D Expenses | 108.3 | 16.1 | 124.0 | 17.2 | 115 |
| SG&A Expenses | 351.2 | 52.1 | 371.0 | 51.5 | 106 |
| Operating Income | 105.3 | 15.6 | 112.0 | 15.6 | 106 |
| Ordinary Income | 110.5 | 16.4 | 115.0 | 16.0 | 104 |
| Net Income | 70.6 | 10.5 | 75.0 | 10.4 | 106 |

| Fiscal Year | Dividend per Share | | | DPR | ROE | DOE |
|-------------|--------------------|----------|----------------|-------|-------|------|
| | Mid-year | Year-end | Annual | | | |
| 2007 (Plan) | 65 yen | 65 yen | 130 yen | 49.4% | 13.3% | 6.5% |

